

Message Text

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PAGE 01 STATE 085325
ORIGIN SNM-02

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R 152107Z APR 77

FM SECSTATE WASHDC

TO AMEMBASSY CARACAS

AMEMBASSY BOGOTA

AMEMBASSY QUITO

AMEMBASSY LA PAZ

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STADIS//////////

LIMDIS, FOR CHIEFS OF MISSION FROM S/NM

E.O. 11652: N/A

TAGS: SNAR

SUBJECT: ROLE OF NARCOTICS ADVISERS

1. JUST AS MISSIONS ARE GOING THROUGH THE REGULAR PARM EXERCISE, S/NM IS ENGAGED IN A REVIEW AND FORWARD PLANNING FOR ITS RESOURCE ALLOCATION. AS PART OF THIS ONGOING REVIEW WE NEED TO FOCUS ON THE ROLE OUR NARCOTICS ADVISERS SHOULD PLAY. AS COROLLARY, WE NEED TO KNOW IF WE HAVE BEEN SUCCESSFUL IN FIELDING THE RIGHT PEOPLE WITH THE REQUISITE TALENTS TO CARRY ON WHAT IS ESSENTIALLY AN INSTITUTION BUILDING FUNCTION. ANALYSIS OF THE WORK OF THOSE ADVISERS CURRENTLY IN THE FIELD WILL ASSIST IN DETERMINING WHETHER WE SHOULD PROCEED WITH PLANS TO INCREASE THE NUMBER OF

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POSTS TO WHICH SIMILAR ADVISERS MAY BE ASSIGNED AND IN GUIDING US IN RECRUITING THE RIGHT PERSONS.

2. THE QUESTION OF WHETHER THE DEVELOPMENT OF VIABLE HOST COUNTRY AGENCIES FOR DEALING WITH THE DRUG PROBLEM IS COMMENSURATE WITH THE FUNDS OR EFFORTS BEING EXPENDED IS KEY TO OUR DELIBERATIONS. INSTITUTION BUILDING MUST BE

MORE THAN A COSMETIC FUNCTION OF PROVIDING COMMODITIES AND TRAINING TO AGENCIES WHICH CONTINUE TO OPERATE AT A VERY LOW LEVEL OF EFFECTIVENESS. A VIABLE INSTITUTION NEEDS MUCH MORE. IT NEEDS AN ADMINISTRATIVE CAPABILITY, A MANAGEMENT SYSTEM, LOGISTICS ORGANIZATION, EFFECTIVE INTELLIGENCE, ETC.

3. OUR NARCOTICS ADVISERS SHOULD POSSESS THE BACKGROUND NECESSARY AND HAVE THE ABILITY TO IDENTIFY COUNTRY NEEDS. THEY MUST THOROUGHLY UNDERSTAND THE TECHNIQUES OF EFFECTIVELY WORKING WITH AND INFLUENCING THEIR COUNTER-PARTS AT ALL LEVELS IN THE HOST COUNTRY AGENCIES. WITH THEIR COUNTERPARTS THEY SHOULD BE ABLE TO ESTABLISH GOALS AND TARGETS TO PROMOTE THE OBJECTIVE OF INSTITUTION BUILDING. WHILE THEY SHOULD NOT BE INVOLVED IN ACTUAL HOST COUNTRY NARCOTICS ENFORCEMENT ACTIVITIES, THEY SHOULD WORK CLOSELY ENOUGH WITH THE HOST AGENCIES IN AN ADVISORY CAPACITY TO ASSURE THAT OUR PROGRAMS FIT THE LOCAL CONTEXT.

4. WITH THE FOREGOING AS BACKGROUND, WE WOULD APPRECIATE YOUR FRANK ASSESSMENT OF THE ROLE PLAYED BY THE NARCOTICS ADVISER(S) CURRENTLY ASSIGNED TO YOUR POST. ANSWERS TO THE FOLLOWING QUESTIONS WOULD BE PARTICULARLY HELPFUL IN YOUR OVERALL RESPONSE TO THIS MESSAGE:

(A) WHAT IS THEIR VALUE TO THE OVERALL NARCOTICS CONTROL EFFORT;

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(B) WHAT ROLE HAVE THEY PLAYED IN PROJECT IDENTIFICATION, DEVELOPMENT, ASSESSMENT AND MONITORING;

(C) ARE THEY EFFECTIVE INSTRUMENTS OF LIAISON WITH HOST GOVERNMENT AGENCIES?

(D) HOW WELL DO THEY RELATE TO HOST GOVERNMENT OFFICIALS?

(E) DO THE ADVISERS UTILIZE THEIR TIME EFFECTIVELY? TO WHAT ACTIVITIES DO THEY DEVOTE MOST OF THEIR TIME AND EFFORT?

(F) DO THEY PROVIDE GUIDANCE TO (1) HOST GOVERNMENT; (2) TO THE EMBASSY NARCOTICS COORDINATING COMMITTEE; (3) TO YOU? DO THEY PROVIDE SUPPORT AS OPPOSED TO DIRECTION? HOW DO THEY RELATE TO THE EMBASSY NARCOTICS COMMITTEE?

(G) TO WHOM DO THEY REPORT AND FROM WHOM DO THEY RECEIVE

GUIDANCE?

(H) WHAT ADDITIONAL GUIDANCE IS NEEDED FROM WASHINGTON?

(I) HOW DO THEY INTERFACE WITH DEA AND ITS ACTIVITIES?

(J) HAVE WE SUCCEEDED IN GETTING THE PARTICULAR TALENT
NEEDED FOR THE JOB TO BE DONE?

CHRISTOPHER

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Message Attributes

Automatic Decaptoning: Z
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Decaption Date: 22 May 2009
Decaption Note: 25 YEAR REVIEW
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
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